but also these particular recommendations. Now what you see before you is a plan of expenditures. You see an outline of future activities and you see a financial blue print of objectives and goals. Now there are some gaps in this particular project and I want to talk about that in a few moments. Basically is what this document is is a tool for you, as an individual legislator to analyze, to probe and discover what these various departments are doing and what they propose to do and what they should do. Now this budget and these recommendations are not just a bunch of statistics thrown together. They represent a plan of action, and to the extent that they do then you have a tool to the extent that they don't then you have a right to stand up and hollar at the administration and at the department as to why they propose to spend our money without showing us a specific direction or a specific plan for action. Now, as far as financial information is concerned, we are still in the embryo stage. The department of administrative services through its accounting division has not adequately developed statistical information so that we have for you the kind of an analysis that we need. This means that during this session we are going to have to fight for more accurate data and we are going to have to say to the department of administrative services, follow the law. The law indicates that we have an accural a system of budgeting and not simply a system of accounting which records expenditures. There is a specific difference and we will talk about that in the future. Now I would like to refer you and ask you indulgence to refer specifically to this book to the white section and go to the first page. Now if I become a professor for a few moments you can excuse me because I think that it is important due to the length of time that is spend on this, it is important that we point out three or four items in the introduction which will set the tone for you. On the first page down about three, six, eight, seven lines, it starts further more the specific recommendations focus upon a general lack of planning. I suggest that you under line that. That is what we are looking for. This Legislature is in the business of planning. In setting public policy and if these departments do not come in with a specific plan they are not conducting their job of management. They are not conducting their job of running state government. set the policy, give them the money and then let them proceed and if they don't come in with an adequate plan they are deficient in their operation. Down at the second paragraph on page one, I have already talked about this but you can underline it. The most obvious deficiency in state government is the lack of basic financial, management and data. That is basically a function of departments including the department of administrative services. Now I would like to have you turn to page 2 for a moment and the first full paragraph on page 2 we talk about the recommendation made by the legislative staff should be used and then I suggest that you underline this. Used as a tool. Your tool, nobody else's but yours. The.. to probe, measure and adjust the functions of state government. Now if this document is going to serve any purpose it has got to help you specifically to give you a background in addition an additional background so that you can do some probing. That is the function. On page 3, there are on pages 3 and 4 down at the bottom, you will find 1, 2, 3, 4, 5 basic criteria that are used by the fiscal staff in arriving at these recommendations and you can go over these at your liesure. Personal services, utilities, data processing, travel and revenue. I would like to go to page 6 for a moment. On page 6 it kind of summarizes what we have been talking about. It suggests to you that that last line that the staff, the fiscal

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